



Integrated Commissioning Board (ICB)
Terms of Reference
[DRAFT]



1. Overview

- 1.1. Bromley CCG and the London Borough of Bromley (LBB) have agreed to move forward jointly in integrated working and commissioning of health and social care. This programme will be supported and strengthened by a Joint Commissioners Network, where commissioning work programmes will be overseen and accounted for.
- 1.2. The Integrated Commissioning Board will formally replace the Joint Integrated Commissioning Executive (JICE) and the Integrated Health and Social Care Board (IHSCB) combining the function of both of these previous Boards. This will strengthen the commissioning approach across the Borough to ensure public funds are utilised in the best way possible, improving efficiencies, quality and service user/patient experience.
- 1.3. The ICB will provide leadership, strategic oversight and direction for all jointly commissioning and integrated activity. The ICB will be the key senior officer group tasked with oversight and delivery of joint programmes of work. The establishment of the ICB is central in demonstrating to NHS England that clear governance is in place for developing and delivering on joint working local plans.
- 1.4. The ICB is not directly responsible for key decision making, other than the delegated authority levels of individual members, which remains with each organisations Executives and is embedded in their separate constitutions. However the ICB is expected to operate at a senior level taking responsibility for making sure that key decisions, once agreed by their respective organisations, are delivered, including any jointly commissioned activity.

2. Key Responsibilities

- 2.1. Support the work of the Health and Wellbeing Board in their key priorities and reports to the HWB Board.
- 2.2. Direct the Commissioners Network, setting, planning and monitoring the delivery of work streams to further integrate commissioning and service delivery
- 2.3. Provide oversight and direction, making sure that key decisions are carried out once approved by the governance of each organisation
- 2.4. Work towards a single approach to delivering health and social care across the Borough, and holding the system to account.
- 2.5. Ensure that commissioning of services is always supported by strong and appropriate evidence of need.
- 2.6. Review and monitor each organisations critical pressures, with the ambition of ensuring services are targeted to support those areas most at risk.
- 2.7. Consider each organisations yearly commissioning priorities – and consider where these can be achieved together.

- 2.8. Once agreed by each organisation's Executive, take the lead on the commissioning and delivery of integrated programmes for health and social care which meet national and local need.
- 2.9. Oversee joint strategic development of service objectives, planning and financial monitoring of integrated services.
- 2.10. Commissioning specific change programmes to deliver on the Local Plan for the use of integrated services and monitor this.
- 2.11. Develop a co-ordinated approach to managing and developing the market across health and care services.
- 2.12. Support the co-ordination and development of Joint Strategies, wherever possible, and wherever there is a shared user of services, including the JSNA and Health and Wellbeing Strategy.
- 2.13. Have oversight and monitor the impact of all joint funded arrangements via a Section 75.
- 2.14. Be responsible for co-producing the Local Plan, which allows both organisations to draw down the Better Care Funding (BCF).
- 2.15. Oversight of the provision of integrated services
- 2.16. Ensure the CCG and the Council are well positioned to meet the emerging requirements from legislation.

3. Membership of the ICB

- 3.1. The membership from LBB will be:
 - Deputy Chief Executive
 - Director of Programmes
 - Director of Public Health
 - Head of Programme Design
 - Head of Finance ECHS
 - Executive Assistant to the Chief Executive, as BCF lead
- 3.2. The membership from Bromley CCG will be:
 - Chief Officer
 - Joint Director of Integration and Transformation
 - Head of Integration
 - Finance Director
 - Clinical Director
- 3.3. The ICB meetings will take place bi-monthly.
- 3.4. The ICB meetings will be jointly chaired by the CCG Chief Officer and the LBB Deputy Chief Executive.
- 3.5. Other officers will be requested to attend the ICB as and when required.
- 3.6. The agenda and papers will be prepared by LBB and minute taking will be done by the CCG Corporate Team.
- 3.7. These terms of reference will remain a standing item on the agenda for the ICB to ensure that they are current and relevant.